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IDAHO PUBLIC
UTILITIES COMMISSION

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF IDAHO POWER) CASE NO. IPC-E-23-08
COMPANY'S PARTICIPATION IN THE)
WESTERN RESOURCE ADEQUACY)
PROGRAM.)
_____)

IDAHO POWER COMPANY

DIRECT TESTIMONY

OF

ALISON WILLIAMS

1 Q. Please state your name, address, and present
2 occupation.

3 A. My name is Alison Williams. My business
4 address is 1221 West Idaho Street, Boise, Idaho 83702. I
5 am employed by Idaho Power as the Regulatory Policy and
6 Strategy Advisor.

7 Q. Please describe your educational background.

8 A. In June 2003, I received a Bachelor of Arts
9 degree in Political Science from the University of
10 California at Davis. In May 2009, I earned a Master of
11 Public Policy degree with a concentration in energy and
12 natural resource economics from the American University's
13 School of Public Affairs in Washington, DC. In addition, I
14 have attended the electric ratemaking courses "Basics:
15 Practical Regulatory Training for the Electric Industry,"
16 offered through New Mexico State University's Center for
17 Public Utilities and the Edison Electric Institute's
18 ("EEI") "Electric Rates Advanced Course," hosted by the
19 University of Wisconsin - Madison's Wisconsin Public
20 Utility Institute.

21 Q. Please describe your work experience with
22 Idaho Power Company.

23 A. I joined Idaho Power in December 2019. As
24 the Regulatory Policy and Strategy Leader, my primary

1 responsibilities include providing regulatory support and
2 strategic guidance to business units on a variety of
3 regulatory policy topics, including resource adequacy,
4 integrated resource planning, distribution system planning,
5 and large customer pricing.

6 Prior to joining Idaho Power, I served as the Senior
7 Director of State Energy and Regulatory Policy at EEI, the
8 trade association for the nation's investor-owned electric
9 utilities. Prior to EEI, I was the Vice President of Energy
10 Services at Garten Rothkopf consulting, where I provided
11 business strategy and economic consulting to electric
12 utilities and international corporations in energy-
13 intensive industries.

14 Additionally, I previously served as an analyst at
15 the U.S. Department of Energy, conducting energy system
16 modeling to advise on Department policy and budget
17 decisions. Other work experience includes energy market
18 financial analysis for Bloomberg Government, and energy and
19 environmental research at the World Resources Institute and
20 the Woodrow Wilson International Center for Scholars, both
21 located in Washington, DC.

22 Q. What does the Company request in this case?

23 A. Idaho Power makes this filing with the Idaho
24 Public Utilities Commission ("Commission") to ensure a

1 public opportunity for review and comment about the
2 Company's participation in the Western Resource Adequacy
3 Program ("WRAP"). Specifically, the Company requests that
4 the Commission acknowledge the potential long-term
5 operational and cost saving benefits associated with Idaho
6 Power's participation in the WRAP and authorize the Company
7 to recover costs associated with joining WRAP in a future
8 rate proceeding.

9 Q. What is the purpose of your testimony?

10 A. My testimony in this case describes the
11 function and value of participating in a regional resource
12 adequacy program. Specifically, my testimony explores Idaho
13 Power's involvement to date in WRAP, and the anticipated
14 benefits associated with the Company's participation. My
15 testimony is organized into five (5) sections: 1)
16 Introduction to resource adequacy and WRAP; 2) Current
17 status of the WRAP and Idaho Power's involvement; 3) Costs
18 and benefits of WRAP participation specific to Idaho Power;
19 4) WRAP's governance structure; and 5) Next steps.

20 **I. INTRODUCTION TO RESOURCE ADEQUACY & WRAP**

21 Q. What is resource adequacy?

22 A. Resource adequacy refers to having sufficient
23 resources available to reliably meet system load under a
24 range of conditions. The North America Electric Reliability
25 Corporation ("NERC") defines resource adequacy as "the

1 ability of the electric system to supply the aggregate
2 electric power and energy requirements of the electricity
3 consumers at all times, considering scheduled and
4 reasonably expected unscheduled outages of system
5 components.”¹

6 Resource adequacy can refer to an individual
7 utility’s resource sufficiency to meet load, or it can
8 refer to the broader resource sufficiency of an entire
9 region working in partnership. In this testimony, resource
10 adequacy is discussed in the broader context.

11 Q. What is WRAP?

12 A. Overseen by the Western Power Pool (“WPP”),
13 WRAP is the first regional reliability planning and
14 compliance program in the western United States (“US”). At
15 its simplest, WRAP is like an insurance policy that allows
16 for available resources to be shared among participants
17 during short-term periods of resource deficiency.

18 Q. How is WRAP structured?

19 A. WRAP is organized into two parts and two
20 seasons (summer and winter): an advanced viewing of
21 resources—called the forward showing—and an operations
22 phase during which resources can be shared in times of
23 need. Each season has its own forward showing and

¹ North American Electric Reliability Corporation, “Reliability Terminology,” August 2013.

1 operations program. The Direct Testimony of Nicole
2 Blackwell discusses the forward showing and operations
3 programs in detail.

4 Q. Is WRAP a market?

5 A. No. Distinct from the function of Regional
6 Transmission Organizations and Independent System Operators
7 that manage wholesale energy markets, WRAP facilitates the
8 seasonal coordination and sharing of resources across a
9 region to help ensure resource adequacy and reliability for
10 participating utilities.

11 WRAP's goal is to maintain reliability across all
12 participants' systems over the course of an operating
13 season; markets, which exist to facilitate daily and hourly
14 energy transactions, serve an entirely different function.
15 As a result of these distinct functions, the Company
16 considers WRAP a complement to—not antagonistic to or a
17 replacement for—market participation.

18 Q. Will the Company's Boardman to Hemingway
19 ("B2H") transmission line and other transmission enhance
20 resource adequacy?

21 A. Yes. Incremental transmission capacity,
22 including B2H, will support resource adequacy by providing
23 direct access to energy markets and incremental pathways on
24 which to import purchases. As discussed in the Direct
25 Testimony of Nicole Blackwell, energy purchases generally

1 must be paired with firm transmission within WRAP. Firm
2 transmission capacity is therefore a requirement,
3 particularly as the Company's resource mix changes and
4 market purchases become a larger portion of the resource
5 stack. Incremental transmission such as B2H or transmission
6 from strategic locations, such as Four Corners, provides
7 additional capacity to associate with market purchases and
8 diversifies the paths on which the Company can import,
9 which also provides significant benefits to reliability.

10 Q. Why is Idaho Power interested in WRAP?

11 A. WRAP will facilitate transparent collaboration
12 and partnership among participating Load Responsible
13 Entities ("LRE") in the region. The program provides a
14 consistent method of measuring resource adequacy across
15 participants and offers a backstop opportunity to share
16 resources in times of need. With the changing resource
17 landscape across the West, this kind of consistency and
18 collaboration is necessary and timely. WRAP is designed to
19 allow participants to make use of regional diversity in
20 resources and load and enhance reliability for customers
21 across the footprint. With the Company's own changing
22 resource and load mix, WRAP will provide significant
23 benefits through the evaluation of resource adequacy ahead
24 of peak seasons and opportunities for sharing in times of
25 need.

1 Q. How will WRAP result in benefits for Idaho
2 Power and its customers?

3 A. WRAP leverages regional operating efficiencies
4 and geographic diversity through the comprehensive "forward
5 showing" evaluation of each participant's available
6 resources and capacity to meet its needs for the upcoming
7 operating season. Ultimately, this forward showing,
8 combined with the ability within the operations program to
9 rely on others' available capacity in times of need,
10 affords participants, including Idaho Power, an opportunity
11 to plan for and procure fewer incremental resources to
12 reliably meet forecast system load.

13 Considering the benefits of regional resource and
14 load diversity provided by WRAP participation, Idaho Power
15 can achieve cost savings that exceed the cost of WRAP
16 participation by reducing the planning reserve margin
17 ("PRM") used in long-range planning and thus avoiding the
18 purchase or procurement of some amount of resources needed
19 to serve the Company's highest risk hours. A detailed
20 discussion of the costs and benefits of WRAP participation
21 is provided in Section III of my testimony.

22 **II. STATUS OF WRAP**

23 Q. What is the status of WRAP operations and
24 implementation?

1 A. On February 10, 2023, the Federal Energy
2 Regulatory Commission ("FERC") approved WRAP's governing
3 tariff ("WRAP Tariff"), which prescribes the general
4 provisions of WRAP, its governance structure, and the
5 details of the forward-showing and operations programs.²

6 With the WRAP Tariff approved, the program can now
7 begin to transition from a non-binding to a fully binding
8 program. This transition will occur in three phases. First,
9 from Winter 2022/2023 to Winter 2024/2025, all
10 participation is non-binding. Second, from Summer 2025 to
11 Winter 2027/2028, participation will be binding with
12 transitional provisions, such as the ability to defer a
13 participant's first binding season to a later date.
14 Finally, Summer 2028 marks the beginning of fully binding
15 WRAP participation.

16 Starting as early as Summer 2025, participants can
17 sign a WRAP agreement to officially transition to binding
18 participation. While participation is voluntary, binding
19 participants must meet capacity and delivery requirements
20 and pay participation costs. Participation and non-
21 compliance costs are discussed in detail in Section II of
22 my testimony.

23 Q. What is the difference between binding and
24 non-binding participation?

² Exhibit 1 of the Direct Testimony of Nicole Blackwell.

1 A. The key difference between binding and non-
2 binding participation is the applicability of non-
3 compliance penalties and access to capacity in the
4 operations program. Non-binding participants are exempt
5 from the non-compliance penalties enforced for binding
6 participants but, in the operations program, only have
7 access to capacity that is *voluntarily* offered by
8 participants and in excess of the needs of binding
9 participants. Further, if some participants are binding
10 while others are still non-binding—as allowed in the
11 transition phase of WRAP—the program continues to function
12 as non-binding.

13 For example, if a binding participant fails to
14 supply generation to a non-binding participant, no delivery
15 failure charge will be incurred because the recipient was a
16 non-binding participant. Essentially, non-compliance
17 penalties can neither serve to penalize nor protect non-
18 binding participants. Stated another way, obligations and
19 requirements are waived for both non-binding participants
20 and any participant they deliver to or receive capacity
21 from, regardless of the other participant's binding status.

22 In short, the greater the number of binding
23 participants, the greater the volume of resources available
24 for sharing in the operations program. Therefore, the

1 benefits of WRAP cannot be fully realized until all
2 participants are binding.

3 As discussed further below, Idaho Power is
4 considering the date at which it will be able to go binding
5 and is planning to do so no later than Summer 2027.

6 Q. What is Idaho Power's status with respect to
7 WRAP participation?

8 A. On December 19, 2022, the Company announced
9 its plans to move forward with WRAP.³ To date, Idaho Power
10 has participated in WRAP's non-binding, forward-showing
11 program. The Company submitted forward-showings for the
12 Winter 2022/2023 and Summer 2023 seasons. These non-binding
13 forward-showings serve as verification that participants
14 are able to meet capacity requirements for the upcoming
15 season.

16 Next, the Company will work with other participants
17 to test the operations program in the summer of 2023, and
18 then, starting in Winter 2023/2024, will participate in the
19 first non-binding operations program to facilitate the
20 sharing of resources during peak winter conditions.

21 Q. When will Idaho Power become a binding
22 participant in WRAP?

³ Idaho Power news release, "Idaho Power Moves Forward with Regional Energy Adequacy Group," December 19, 2022.

1 A. The Company tentatively plans to begin binding
2 participation in the summer of 2027, giving the Company
3 ample time to adjust to WRAP processes and requirements
4 during the no-penalty phase of WRAP operations.

5 However, the Company will continue to evaluate the
6 feasibility of an earlier binding date, as WRAP benefits
7 are only fully realized through collective binding
8 participation. In such a circumstance, the Company would
9 not select a binding date that would precede the conclusion
10 of this docket.

11 Q. How many utilities are participating in WRAP?

12 A. Currently, 20 utilities, including Idaho
13 Power, have announced their formal participation in the
14 non-binding phase(s) of WRAP.⁴ Current participants are from
15 the northwest, parts of the desert southwest, Canada, and
16 northern California. Additional participants may join WRAP
17 at any point as long as they are within WPP's regional
18 footprint. WPP's and WRAP's respective footprints are shown
19 in the image below.

⁴ WRAP website, "WRAP FAQs"
(<https://www.westernpowerpool.org/news/wrap-faqs>)

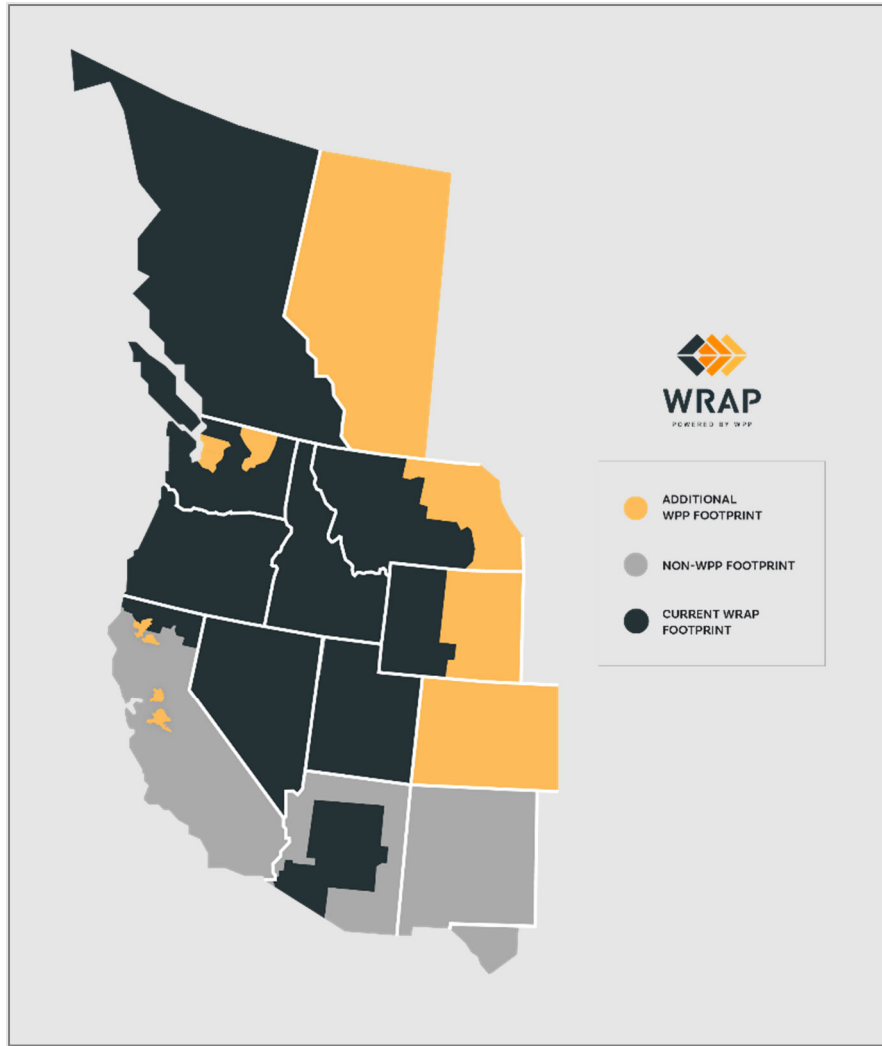


Image 1: Map of WPP and WRAP Footprints (December 2022)

III. COSTS & BENEFITS

Q. What are the costs associated with WRAP participation?

A. To cover the costs of administering and operating WRAP, WPP charges participants a WRAP Administration Charge and a one-time Cash Working Capital Support Charge. These two charges reflect all of WPP's operating expenses, general and administrative expenses,

1 costs of outside services, taxes, fees, capital costs,
2 depreciation expense, interest expense, working capital
3 expense, and other financing costs.

4 Q. How is the WRAP Administration Charge derived?

5 A. Each participant is assessed a monthly WRAP
6 Administration Charge that is equal to the sum of fixed and
7 variable costs. Administration costs, the fixed component,
8 are allocated equally across all participants. Operating
9 costs, the variable component, are allocated based on each
10 participant's percentage of total monthly 50th percentile
11 ("P50") peak load. Therefore, the larger the participating
12 LRE, the larger the total WRAP Administration Charge will
13 be and vice versa.

14 Q. How is the Cash Working Capital Support Charge
15 derived?

16 A. Each WRAP participant must pay a Working
17 Capital Charge to support WPP's ability to make payments
18 for the operation and administration of the WRAP on a
19 timely basis. Each participant will pay the Cash Working
20 Capital Support Charge no later than 30 days after signing
21 a WRAP Agreement. Like the Administration Charge, the
22 Working Capital charge is proportional to the size of a
23 participant's P50 peak load relative to the entire program.

1 So, the larger the load, the larger the Working Capital
2 Charge and vice versa.

3 Q. What are the Company's estimated costs of WRAP
4 participation?

5 A. The Company estimates that the annual cost of
6 participation, or the annual sum of WRAP Administration
7 Charges will be between \$510,133 and \$744,555.
8 Administration Charges are subject to change based on
9 participant count and P50 peak load. Additionally, in 2022,
10 the Company incurred a one-time Cash Working Capital
11 Support Charge of \$152,856 after signing the WRAP
12 agreement.

13 Q. How will WRAP participation result in cost
14 savings?

15 A. Understanding the financial benefits of WRAP
16 first requires understanding how WRAP will be used. As
17 described in the Direct Testimony of Nicole Blackwell, WRAP
18 is designed to be a program of *last resort*. Considering
19 this, and in the absence of firsthand experience in the
20 operations program, the Company assumes it will leverage
21 WRAP one day per year. As Idaho Power gains operational
22 experience with WRAP, the Company will develop a more
23 refined understanding of how often it is likely to leverage
24 the sharing opportunities in the WRAP operations program.

1 To assess WRAP's potential cost savings associated
2 with use one day per year, the Company first performed a
3 loss-of-load probability ("LOLP") analysis on six test
4 years of the Company's load and resource data and
5 identified the highest-risk day of each year. Idaho Power
6 then performed an analysis using the Company's Reliability
7 and Capacity Assessment Tool to identify the amount of
8 capacity needed to bring the LOLP of the highest-risk day
9 down to a similar risk profile as other days in the same
10 year.

11 The Reliability and Capacity Assessment Tool
12 analysis found that WRAP, by providing capacity resources
13 to the Company on that single worst day, resulted in the
14 Company needing 14 megawatts ("MW") less of perfect
15 generation to meet an annual Loss of Load Expectation
16 ("LOLE") of 0.1 event-days per year. In other words,
17 leveraging WRAP to significantly reduce the risk of the
18 highest-risk day each year is the equivalent of avoiding 14
19 MW of perfect generation-and the associated costs-available
20 across all hours of the year.

21 Q. How much cost savings does Idaho Power
22 anticipate from WRAP?

23 A. Using the analysis above, Idaho Power valued
24 the 14 MW of avoided perfect generation by converting it to
25 an equivalent amount – 15.58 MW – of natural gas capacity

1 from a simple cycle combustion turbine ("SCCT"). The 15.58
2 MW of natural gas capacity reflects 14 MW of perfect
3 generation "grossed up" by an Equivalent Forced Outage Rate
4 on demand ("EFORD") of 10.15 percent ($14 \text{ MW} / (1 - 0.1015) =$
5 15.85 MW).⁵ Using 2021 IRP resource cost information, the
6 annual value of 15.58 MW of natural gas capacity is
7 \$2,145,678.⁶

8 Stated another way, the 14 MW that WRAP represents
9 is equivalent to 15.58 MW of SCCT capacity, resulting in an
10 estimated \$2.1 million of annual avoided resource
11 investment.

12 Q. What is Idaho Power's estimated net savings
13 from WRAP participation?

14 A. Even assuming that Idaho Power would pay the
15 high end of annual WRAP Administration Charges, the
16 Company's annual net savings from WRAP would be \$1.4
17 million.

18 Q. When does the Company expect to realize these
19 savings?

20 A. As noted earlier in testimony, the benefits of
21 WRAP are expected to materialize when the program becomes
22 fully binding. If the Company were not able to realize
23 savings from WRAP until 2027 (the Company's anticipated

⁵ 10.15% is the EFORD of a smaller simple cycle combustion turbine.

⁶ See the 2021 IRP, Appendix C, p. 38. Two years of inflation at 2.3 percent was applied to get 2023 dollars.

1 fully binding year), participation would result in
2 cumulative net savings by 2028. That is, the cumulative
3 savings for 2027 and 2028 would exceed the cumulative
4 program costs from 2023-2028 by more than \$500,000.

5 Q. How could WRAP result in larger cost savings?

6 A. The cost savings presented above assumes the
7 Company will rely on the WRAP operations program's resource
8 sharing only once per year. Geographical diversity is
9 expected to be a major benefit of WRAP, especially if the
10 Company's peak needs occur at times that are diverse
11 compared to the other WRAP participants. Leveraging the
12 program more frequently would potentially result in
13 additional avoided cost savings. Operational experience
14 gained this summer, and as the program approaches the
15 binding phase, will help Idaho Power better understand when
16 and how often the Company may be likely to use WRAP.

17 Q. Are the cost savings associated with WRAP
18 "real"?

19 A. Yes. The cost savings associated with WRAP
20 participation are real because they represent the costs the
21 Company would have otherwise incurred to procure capacity
22 for times of extreme need.

23 Q. How will cost savings be realized for
24 customers?

1 A. Customers will experience cost savings in the
2 same way that Demand Response ("DR") lowers costs for all
3 customers. DR programs, such as the Company's Irrigation
4 Peak Rewards Program, allow the Company to procure fewer
5 resources because some amount of DR is expected to be
6 available.

7 Similarly, WRAP participation will allow the Company
8 to plan to procure fewer resources.

9 Also like DR, the expected cost savings associated
10 with WRAP will be real. They will be passed on to customers
11 through avoided investment in new resources and, as a
12 result, not accounted for directly in the Company's Power
13 Cost Adjustment.

14 Q. How will WRAP be treated in the Company's
15 upcoming 2023 Integrated Resource Plan ("IRP")?

16 A. To be conservative, the Company's assumption
17 is that it will leverage WRAP only once per year, beginning
18 in 2027, when the Company expects to become a binding WRAP
19 participant.

20 Considering the last-resort nature of WRAP, the
21 Company will not model WRAP as a typical resource in
22 AURORA. That is, WRAP will not be a selectable resource
23 within AURORA's long-term capacity expansion model.

1 Instead, the Company will reduce its PRM starting in
2 2027 in AURORA to account for the 14 MW *reduction* in
3 capacity need that results from leveraging WRAP once per
4 year, consistent with how the Company assessed the cost
5 savings associated with WRAP.

6 Q. Does this PRM reduction equate to the Company
7 procuring fewer resources?

8 A. Yes. Through WRAP, the Company believes it can
9 avoid 14 MW of capacity need. WRAP will, therefore, be
10 listed in the Load and Resource Balance as providing 14 MW
11 of capacity beginning in 2027.

12 Q. Will WRAP have any additional impacts on the
13 Load and Resource Balance?

14 A. Yes. As explained in Case No. IPC-E-23-05,⁷
15 Idaho Power's capacity benefit margin ("CBM") will not have
16 the same value in WRAP. When evaluating resource adequacy
17 planning requirements under WRAP, quantification of firm
18 resources will not allow for the inclusion of CBM to
19 demonstrate adequacy. The Company must acquire firm
20 resources on firm transmission well in advance of each
21 season to meet WRAP forward-showing requirements. CBM, by

⁷ In the Matter of Idaho Power Company's Application for a Certificate of Public Convenience and Necessity to Acquire Resources to be Online by 2024 and for Approval of a Power Purchase Agreement with Franklin Solar LLC.

1 definition, is only available as firm transmission when the
2 Company is in an energy emergency and cannot be utilized
3 for WRAP forward-showing purposes. This, coupled with an
4 evaluation of the difficulties acquiring transmission under
5 emergency conditions, resulted in the reduction of the
6 resource availability associated with CBM in the Load and
7 Resource Balance utilized for acquisition of 2024 resources
8 from 330 MW to 200 MW. Idaho Power will make the same
9 adjustment in the Load and Resource Balance used for the
10 2023 IRP.

11 Q. How will WRAP be treated in future IRPs?

12 A. Idaho Power intends to use operational WRAP
13 knowledge to inform how WRAP will be modeled in future
14 IRPs, beyond the 2023 IRP. The Company may identify a more
15 optimal approach to reflecting WRAP within its long-term
16 planning.

17 Q. Will participation costs and cost savings
18 change customer rates immediately?

19 A. No. The Company respectfully requests the
20 Commission approve its request to recover costs associated
21 with WRAP participation in a future rate proceeding or in
22 the next general rate proceeding. As a result, there would
23 be no immediate impact on customer rates.

1 Q. Would the addition of participants to WRAP
2 reduce the expected cost savings for existing participants?

3 A. No. Additional participants in WRAP should not
4 reduce expected cost savings. In fact, as more LREs join
5 WRAP, more capacity will be available to share during tight
6 conditions, so program benefits and reliability may
7 increase with wider participation.

8 Q. Under what scenario would Idaho Power look to
9 withdraw from WRAP?

10 A. The Company's participation in WRAP is
11 grounded in the expected benefits of cost savings and
12 improved system reliability, as outlined above. However, if
13 these benefits were to be compromised or the expected cost
14 savings did not materialize, the Company would evaluate
15 withdrawing from WRAP.

16 Withdrawing, however, would require the Company to
17 maintain system reliability without the regional support
18 provided by the program. Such a "go-it-alone" approach
19 would isolate Idaho Power from many of its partners in the
20 region that have opted into WRAP. As such, the Company
21 would need to conduct a robust cost-benefit analysis before
22 making the decision to withdraw from the program.

23 Q. What kinds of penalties could Idaho Power be
24 exposed to through participation in WRAP?

1 A. As mentioned in the Direct Testimony of Nicole
2 Blackwell, WRAP participants must pay non-compliance
3 charges if they fail to meet the requirements of the
4 forward-looking and operations programs. These non-
5 compliance charges include Deficiency Charges and Delivery
6 Failure Charges, and they are designed to result in
7 compliance from all participants. Penalties are set at a
8 high enough price to ensure that participants are not
9 tempted to default on their requirements.

10 Q. Is the Company confident in its ability to
11 remain compliant and not incur any penalties?

12 A. Yes. To be clear, Idaho Power does not intend
13 to operate in a manner that would ever result in non-
14 compliance penalties.

15 **IV. WRAP GOVERNANCE**

16 Q. How is WRAP governed?

17 A. WRAP is governed by several supervisory and
18 advisory entities: WPP, WPP's independent Board of
19 Directors ("Board"), an Independent Evaluator, and a
20 series of committees.

21 Upon FERC's approval of the WRAP Tariff, the
22 governance structure is now finalized, allowing WPP to
23 move forward with establishing-or approving-the various

1 governing bodies. The purpose and status of each is
2 described below.

3 Q. What is the relationship between WPP and WRAP?

4 A. WPP serves as WRAP's program administrator and
5 employs a program operator to oversee WRAP's forward-
6 showing and operations programs. WPP also provides legal,
7 regulatory, and accounting support for WRAP.

8 Additionally, WPP, working under the Board, has the
9 authority to submit to FERC amendments to the rates,
10 terms, and conditions in the WRAP Tariff.

11 Q. What is WPP's independent Board and what is
12 its role?

13 A. WPP existed prior to WRAP and, as such, had
14 its own existing Board of Directors. Under the FERC-
15 approved WRAP Tariff, WPP is required to have an
16 independent Board of Directors. To prevent conflicts of
17 interest, Board members must maintain financial
18 independence from all WRAP participants.

19 The Board has ultimate authority over all aspects of
20 WRAP, including the exclusive authority to direct WPP to
21 file amendments to the WRAP Tariff and approve the
22 Business Practice Manuals.⁸ The Business Practice Manuals
23 compile details, guidance, and information about the

⁸ WRAP Tariff, Section 2.

1 implementation of the rules, requirements, and procedures
2 stated in the WRAP Tariff.

3 Q. What is the status of the Board?

4 A. In October 2022, WPP's nominating and search
5 committee, along with a national search firm, approved
6 nominees for the new independent Board. These members
7 include WPP Board Chairperson Bill Drummond, along with
8 four new members: Susan Ackerman, former Public Utility of
9 Oregon Commissioner and former Chief Energy Officer at
10 Eugene Water and Electric Board; Michelle Bertolino,
11 former Executive Utility Director of Roseville Electric
12 Utility; Doug Howe, Consultant for the Western Public
13 Utility Commission Joint Action Framework on Climate
14 Change; and Andrew Ott, former CEO of PJM.⁹ Following
15 FERC's approval of the WRAP Tariff, these nominees were
16 officially seated on the Board on February 21, 2023.

17 Q. How does the Board receive information and
18 recommendations?

19 A. A series of committees, as well as an
20 appointed Independent Evaluator, provide the Board with
21 stakeholder input and policy guidance. The committees
22 include the Resource Adequacy Participants Committee
23 ("RAPC"), Program Review Committee ("PRC"), and Committee

⁹ WPP news release, "Western Power Pool Approves Nominees for New Independent Board of Directors," October 14, 2022.

1 of State Representatives ("COSR"). Each committee is
2 discussed in turn below.

3 Q. What is the function and purpose of the RAPC?

4 A. The RAPC represents the interests of WRAP
5 participants directly to the Board. It is the sole
6 committee that can consider, recommend, and vote that the
7 Board approve or reject amendments to the WRAP Tariff or
8 Business Practice Manuals. Additionally, the RAPC can
9 provide input to the Board on any proposed WRAP rules.

10 Q. Who are the members of the RAPC?

11 A. The RAPC includes one representative from each
12 WRAP participant. Each representative is expected to be in
13 senior management of the participating entity and have
14 decision-making authority on behalf of the entity. If the
15 senior management official is unable to attend a meeting,
16 a designated representative of the senior management
17 official can attend the meeting instead, provided the
18 representative has binding decision-making authority and
19 all voting rights have been delegated from the senior
20 management official.

21 Q. Who is Idaho Power's RAPC representative?

22 A. Ben Brandt, Director of the Company's Load
23 Serving Operations, serves on RAPC for Idaho Power.

24 Q. How does RAPC voting work?

1 A. While each RAPC representative gets one vote,
2 RAPC voting utilizes a "House and Senate" model, like the
3 US Congress.¹⁰ Each participant's "House" vote represents
4 the proportion of the participant's monthly P50 peak load
5 compared to the total monthly P50 peak loads of all WRAP
6 participants. As a result, participants with relatively
7 larger peak loads will have more weight in the House vote.
8 On the "Senate" side, each participant will receive a
9 single, non-weighted vote.

10 The bicameral-style voting system ensures that all
11 participants have an equal voice, while also recognizing
12 the importance of participant size.

13 For any action to be approved by the RAPC, the vote
14 must pass both the "House" and "Senate". However, specific
15 percentage thresholds of the entire committee are required
16 for passage of specific actions. For example, approval to
17 amend any of the limitations on Board authority requires
18 an 80 percent affirmative vote in both the House and
19 Senate.¹¹

20 Q. What is the function and purpose of the PRC?

21 A. The PRC is responsible for receiving,
22 considering, and proposing amendments to the WRAP Tariff

¹⁰ WRAP Tariff, Section I.

¹¹ WRAP Tariff, Section 3.4.

1 and Business Practice Manuals.¹² The PRC serves as an
2 advisory group to the RAPC and, when applicable, the Board.

3 Q. Who are the members of the PRC?

4 A. The PRC is comprised of 20 representatives
5 from the following ten sectors:¹³

6 1. Four representatives of the RAPC-participant
7 investor-owned utilities;

8 2. Four representatives of the RAPC-participant
9 publicly owned utilities, such as consumer or
10 municipal utilities;

11 3. Two representatives of RAPC-participant retail
12 competition LREs;

13 4. Two representatives from RAPC-participant
14 Federal Power Marketing Administrations;

15 5. Two representatives of independent power
16 producers;

17 6. Two representatives of public interest
18 organizations;

19 7. One representative of retail consumer advocacy
20 groups;

21 8. One representative of industrial customer
22 advocacy groups;

¹² WRAP Tariff, Section 4.2.

¹³ *Id.*

1 9. One representative of load-serving entities
2 with loads in the WRAP that are represented by
3 other LREs and are not otherwise eligible for
4 any other sector; and

5 10. One representative from the COSR.

6 WRAP participants and other entities are limited to
7 participating in one PRC sector, even if they are eligible
8 to participate in more than one sector.

9 Q. Does Idaho Power serve on the PRC?

10 A. Yes. Camille Christen, the Company's Resource
11 Acquisition, Planning, Coordination Manager, sits on the
12 PRC as the representative for WRAP participating investor-
13 owned utilities in the Rockies region (Northwestern Energy,
14 PacifiCorp, and Idaho Power).

15 Q. How does PRC voting work?

16 A. The PRC operates under consensus voting, in
17 which each of the ten sectors casts one vote, with an
18 affirmative vote of six sectors constituting approval.¹⁴ For
19 sectors with four representatives, three representatives
20 must agree with the action for the sector to be considered
21 an affirmative vote. Similarly, sectors with two
22 representatives must have both representatives agree with

¹⁴ WRAP Tariff, Section 4.2.5.

1 the action for the sector to be considered an affirmative
2 vote.

3 Q. What is the function and purpose of the COSR?

4 A. The COSR serves as a check-and-balance for
5 proposals submitted to the Board by the RAPC. If the RAPC
6 submits a proposal that is significantly different than a
7 proposal suggested by the PRC, the COSR may engage in
8 public review and comment before the proposal is officially
9 submitted to the Board. Additionally, if the COSR opposes
10 or appeals a proposal submitted by the RAPC, the Board will
11 not consider the proposal until the RAPC engages with the
12 COSR in at least two public discussions.¹⁵

13 Q. Who are the members of the COSR?

14 A. The COSR is comprised of one representative
15 from each state or provincial jurisdiction that regulates
16 at least one WRAP participant. These jurisdictional
17 representatives may come from either a public utility
18 commission or a state or provincial energy office.¹⁶ As of
19 March 2023, the COSR is in the process of being formed.

20 Q. What is the function and purpose of the
21 Independent Evaluator?

¹⁵ WRAP Tariff, Section 4.3.

¹⁶ WRAP Tariff, Section 4.3.1.

1 A. The Independent Evaluator, which will report
2 directly to the Board, is responsible for assessing WRAP's
3 performance and recommending potential design
4 modifications. The Independent Evaluator will have no
5 decision-making authority but will present an annual report
6 of its findings to the WRAP committees and the Board. All
7 data in the report will be reported on an aggregated basis,
8 as the evaluator is prohibited from evaluating individual
9 participants.¹⁷

10 Q. Who is the Independent Evaluator?

11 A. As of March 2023, the search for an
12 Independent Evaluator is still underway.

13 Q. Will WRAP participation impact the
14 Commission's role as Idaho Power's state regulator?

15 A. No. Idaho Power's participation in WRAP will
16 not change the Commission's regulatory review and approval
17 role. WPP's governance proposal clearly articulates the
18 preservation of jurisdictional authority:

19 The WRAP is not intended to pre-empt,
20 supplant, or otherwise circumvent state
21 jurisdiction, including state regulatory
22 process, determinations of resource adequacy
23 planning, resource choice, or resource
24 procurement. Any state agency that has
25 statutory jurisdiction over the rates charged
26 or services provided by a participating
27 utility reserves the right to exercise any and

¹⁷ WRAP Tariff, Section 5.

1 all lawful means to preserve its state
2 jurisdiction and authority. It is the
3 expectation of the designers of the WRAP that
4 the overall governance structure for the WRAP
5 facilitates state process and outcomes that
6 can operate jointly with a regional resource
7 adequacy program.¹⁸
8

9 **V. NEXT STEPS**

10 Q. What are the next steps for current WRAP
11 participants?

12 A. In mid-December 2022, WPP gathered all
13 commitments from potential WRAP participants for the next
14 phase of implementation. This next phase will largely be a
15 trial period for participants to practice how the fully
16 binding program will operate. Essentially, the non-binding
17 transitional phases serve the purpose of further
18 introducing the program to participants and giving them an
19 opportunity to practice and plan for how they will leverage
20 the full value of WRAP. As noted earlier, Idaho Power is
21 participating in the summer 2023 non-binding operations
22 program for testing.

23 Q. Please summarize your testimony.

24 A. Idaho Power currently determines resource
25 adequacy and reliability on its own, within its balancing
26 authority. Participation in WRAP will give Idaho Power
27 insight into regional resource adequacy, along with the

¹⁸ *Western Resource Adequacy Governance Program - Governance Proposal*
(January 2022), p. 4.

1 ability to procure energy and capacity and preserve
2 reliability in times of extreme need.

3 Idaho Power conservatively estimates that
4 participation in WRAP will result in annual net savings of
5 \$1.4 million, based on the amount of resources that can be
6 avoided by using WRAP only one time per year. With
7 potential WRAP savings far exceeding annual participation
8 costs, the Company considers WRAP participation both
9 prudent and necessary to ensure that the Company can
10 continue to deliver low-cost and reliable electricity to
11 customers into the future.

12 Q. Does this complete your testimony?

13 A. Yes, it does.

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DECLARATION OF ALISON WILLIAMS

I, Alison Williams, declare under penalty of perjury
under the laws of the state of Idaho:

1. My name is Alison Williams. I am employed
by Idaho Power Company as the Regulatory Policy and
Strategy Leader in the Regulatory Affairs Department.

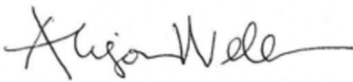
2. On behalf of Idaho Power, I present this
pre-filed direct testimony in this matter.

3. To the best of my knowledge, my pre-filed
direct testimony is true and accurate.

I hereby declare that the above statement is true to
the best of my knowledge and belief, and that I understand
it is made for use as evidence before the Idaho Public
Utilities Commission and is subject to penalty for perjury.

SIGNED this 14th day of March 2023, at Boise, Idaho.

Signed:



Alison Williams